990

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

• Go to www.irs.gov/Form990 for instructions and the latest information.

2019

OMB No. 1545-

Open to Public Inspection

Internal	reven	de ocivide							Inspection
A F	or th	e 2019 ca	lendar year, or tax year be	eginning 01-01-2019 , and end	ing 12-31-2019)	T 5 51	!	
		applicable: change	C Name of organization Ohio School Boards Associati	on			D Employ	er identifi	cation number
l .		hange					31-44	14897	
In Fin	tial re	eturn	Doing business as						
retur	n/term	ninated					E Telephor	ne number	
		ed return tion pending	8050 North High Street Suite	box if mail is not delivered to street add e 100	dress) Room/suit	e	(614)	540-400	0
	piicac	o penamg	City or town, state or provin	ce, country, and ZIP or foreign postal c	ode		. (01.)	3.0 .00	
			Columbus, OH 432356481	, ,,			G Gross re	eceipts \$ 10,	,892,953
			F Name and address of	principal officer:		H(a) Is this	s a group re	eturn for	
			Richard Lewis 8050 North High Street				dinates?	nt.o.	Yes V No
			Columbus, O H 43235			H(b) Are a include		ates	Yes No
I Ta	x-exe	mpt status:	501(c)(3) 501(c) (4) ◀ (insert no.) ☐ 4947(a)(1) or	527			-	e instructions)
J W	ebsi	te: ww	w.ohioschoolboards.org			H(c) Group	exemption	n number	•
				_		_		T	
K For	n of o	organization	: Corporation Trust	Association Other		L Year of forma	ation: 1955	M State o OH	f legal domicile:
P:	art I	Sum	mary						
' '			•	mission or most significant activ	vities:				
		OHIO SC	HOOL BOARDS ASSOCI	ATION LEADS THE WAY TO E	DUCATIONAL				
æ				THE DIVERSE DISTRICTS THI CREATIVE SOLUTIONS.	EY REPRESEN	T THROUGH	H SUPERIC	OR SERVI	CE,
a		ONWAVL	KING ADVOCACT, AND	CREATIVE SOLUTIONS.					
E									
Activities & Governance						6	250/		
×	_			ation discontinued its operations governing body (Part VI, line 1a)				net asset	rs. 3 2
es	4		-	nbers of the governing body (Pa				4	3 2
È	5		· -	yed in calendar year 2019 (Part				5	5 7
γcπ			•	ate if necessary)	•		• •	6	200
4			•	from Part VIII, column (C), line 1				7a	277,711
				come from Form 990-T, line 39				7b	140,347
		TTCC UTITE	nated basiness taxable int				ior Year		Current Year
_	8	Contribu	tions and grants (Part VIII	, line 1h)			3,596,4		3,708,890
Revenue				, line 2g)			3,783,2		3,903,793
9/9		_	•	mn (A), lines 3, 4, and 7d) .			419,7	-	418,004
<u>ac</u>				A), lines 5, 6d, 8c, 9c, 10c, and			959,8	302	998,544
				n 11 (must equal Part VIII, colum	-		8,759,2		9,029,231
	13	Grants a	nd similar amounts paid (Part IX, column (A), lines 1-3)			29,5	558	3,000
	14	Benefits	paid to or for members (P	art IX, column (A), line 4)			21,3	347	20,584
88	15	Salaries,	other compensation, emp	oloyee benefits (Part IX, column	(A), lines 5-10	0)	4,924,5	559	4,894,543
Expenses	16a	Professi	onal fundraising fees (Par	t IX, column (A), line 11e)					C
che	b	Total fund	raising expenses (Part IX, colu	mn (D), line 25) ▶ <u>0</u>					
Ω	17	Other ex	penses (Part IX, column (A), lines 11a-11d, 11f-24e) .			3,157,1	104	3,342,483
	18	Total ex	penses. Add lines 13-17 ((must equal Part IX, column (A),	line 25)		8,132,5	568	8,260,610
	19	Revenue	less expenses. Subtract	line 18 from line 12			626,6	551	768,621
Net Assets or Fund Balances						Beginni	ng of Currer Year	nt	End of Year
set	20	Total ace	sets (Part X, line 16)				14,558,4	467	16,172,165
d B							1,692,7		1,646,225
SE.				ract line 21 from line 20			12,865,6		14,525,940
	rt II		ature Block	race into 21 from time 20	• • •		12,005,0	332	14,323,340
				ave examined this return, includ	ing accompany	ring schedule	es and state	ements, a	nd to the best of
		-		nd complete. Declaration of prep	parer (other tha	an officer) is	based on a	III informa	tion of which
prepa	irer i	nas any ki	nowledge.			202	0-11-08		
Sigr		Signat	ure of officer			Dat	е		
Her			Morris Chief Financial Officer						
		Type o	or print name and title						
		P P	rint/Type preparer's name	Preparer's signature	Da	te C-	eck if	PTIN	
Paid	t						eck If		
Pre		er F	ïrm's name 🕨				n's EIN 🕨		
Use	•		irm's address 🕨			Pho	one no.		
_50	- 1	,				1.710			
May	he T	RS discus	s this return with the near	parer shown above? (see instruc	tions			г	Yes No
ı∵ıay l	1	No discus	a cina recorn with the bret	oner anown above: (See IIIStruc	cions)			L	. 65 140

including grants of \$

) (Revenue \$

) (Revenue \$

776,805)

Form 990 (2019)

776,805)

STRATEGIC PLANNING AND WITH OTHER ASPECTS OF SCHOOL DISTRICT MANAGEMENT.

1.255.254

including grants of \$

6,399,514

ALL OTHER PROGRAM SERVICES INCLUDE PROGRAM-RELATED PUBLICATIONS, SUBSCRIPTIONS, PERIODICALS AND RELATED MERCHANDISE.

) (Expenses \$

1,255,254

Other program services (Describe in Schedule O.)

Total program service expenses >

(Code:

(Expenses \$

4d

VIII, IX, or X as applicable.

m 990	(2019)	Page 3
art IV	Checklist of Required Schedules	

Νo

Νo

Nο

Νo

Nο

Nο

Nο

Nο

Nο

Νo

Nο

Νo

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Form 990 (2019)

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12b

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14a

14b

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20a

20b

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Yes

101111 350 (2013)					
Part IV	Checklist of Required Schedules				
		Yes	No		

Part IV	Checklist of Required Schedules		
		Yes	No

101111 330	(2013)	ray
Part IV	Checklist of Required Schedules	

romii 990	(2019)	Рас
Part IV	Checklist of Required Schedules	

Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"

Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . .

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to

Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II

Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII,

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets

e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that

12a Bid He Grandettische Grandetter Separtate and the financial statements for the tax year? If "Yes," complete

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🐒

b Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States?

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other

Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) Did the organization report more than \$15,000 total of fundraising event gross income and contributions on

Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of

addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

any foreign organization? If "Yes," complete Schedule F, Parts II and IV

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete

	()	· ugc
Part IV	Checklist of Required Schedules	

n 990 (2019)			Page
art IV Checklist of Required Schedules (continued)			
		Yes	No
Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes,"	23	Yes	

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If

Did the organization report any amount on Part X; line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled

哲道學研究 公公司用包括证例所的的形式的 智利并引力 or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member,

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes,"

c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes,"

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

Hid the Granketation field to the schedule N, Part I

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete

พื่แร้งหลื เชาสูมิศาร์ลเรียกใช้เลี้ยง ใช้เร็กง tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 🐒 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable

or to a 35% controlled entity (including an employee thereof) or family member of any of these persons?

b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?

23

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"Yes," complete Schedule L, Part I

If "Yes," completeSchedule L,Part III

conservation contributions?

sections 301.7701-2 and 301.7701-3?

entity or family member of any of these persons?

instructions for applicable filing thresholds, conditions, and exceptions):

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable

b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Νo

Νo

Νo

Nο

Nο

Νo

Νo

Nο

Nο

Νo

Nο

Nο

24a

24b

24c

24d

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Yes

Yes

Yes

Yes

Yes

Yes

Form 990 (2019)

No

Did the organization conduct more than 5% of its activities through an entity that is not a related organization Nο 37 and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V .

1a

1b

If "Yes," complete Form 4720, Schedule O.

Form **990** (2019)

Pai	t V S	tatements Regarding Other IRS Filings and Tax Complianc	e (co	ntinued)				
2a	Tax State	e number of employees reported on Form W-3, Transmittal of Wage and ements, filed for the calendar year ending with or within the year covered eturn	2a	5 7				
b	If at leas	tone is reported on line 2a, did the organization file all required federal em the sum of lines 1a and 2a is greater than 250, you may be required to e-fil			2b	Yes		
3a	Did the	organization have unrelated business gross income of \$1,000 or more during	g the	year?	3a	Yes		
b	If "Yes,"	has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation	on in S	chedule O	3b	Yes		
	over, a f	me during the calendar year, did the organization have an interest in, or a si- inancial account in a foreign country (such as a bank account, securities acc Inter the name of the foreign country:			4a		No	
b		ructions for filing requirements for FinCEN Form 114, Report of Foreign Ban	k and	Financial Accounts				
5a	(₩₽₽₽₽)e	organization a party to a prohibited tax shelter transaction at any time during	ng the	tax year?	5a		Νο	
b	Did any	taxable party notify the organization that it was or is a party to a prohibited	tax s	helter transaction?	5b		Νo	
С	If "Yes,"	to line 5a or 5b, did the organization file Form 8886-T?			5c			
6a		e organization have annual gross receipts that are normally greater than \$10 tion solicit any contributions that were not tax deductible as charitable cont		-	6a		No	
b	were not	did the organization include with every solicitation an express statement the tax deductible?		_	6b			
7	_	ations that may receive deductible contributions under section 170(c).						
	services	organization receive a payment in excess of \$75 made partly as a contribution provided to the payor?		· · · ·	7a			
	-	did the organization notify the donor of the value of the goods or services p			7b			
	file Form	organization sell, exchange, or otherwise dispose of tangible personal proper n 8282?		which it was required to	7 c			
d	If "Yes,"	indicate the number of Forms 8282 filed during the year	7d					
е	Did the o	organization receive any funds, directly or indirectly, to pay premiums on a p	ersor	nal benefit contract?	7e			
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?							
g	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 a required?							
h		ganization received a contribution of cars, boats, airplanes, or other vehicles	, did	the organization file a	7h			
8		ing organizations maintaining donor advised funds. Did a donor advised fund ng organization have excess business holdings at any time during the year?		tained by the	8			
9	Sponsori	ing organizations maintaining donor advised funds.						
а	Did the	sponsoring organization make any taxable distributions under section 4966	?		9a			
		sponsoring organization make a distribution to a donor, donor advisor, or rela	ated p	erson?	9b			
10		501(c)(7) organizations. Enter:						
		n fees and capital contributions included on Part VIII, line 12 ceipts, included on Form 990, Part VIII, line 12, for public use of club	10a					
ь 11		501(c)(12) organizations. Enter:	10b					
		come from members or shareholders	11a					
	Gross in	come from other sources (Do not net amounts due or paid to other sources amounts due or received from them.)	11b					
12a	Section 4	4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 99	0 in li	eu of Form 1041?	12a			
		enter the amount of tax-exempt interest received or accrued during the	12b					
13	•	501(c)(29) qualified nonprofit health insurance issuers.						
а		ganization licensed to issue qualified health plans in more than one state?			13a			
b	Enter the	te the instructions for additional information the organization must report on a amount of reserves the organization is required to maintain by the states the organization is licensed to issue qualified health plans	Sche 13b	dule O.				
c	Enter the	e amount of reserves on hand	13c					
14a	Did the d	organization receive any payments for indoor tanning services during the tax	k year	?	14a		No	
		has it filed a Form 720 to report these payments? If "No," provide an explana		ŀ	14b			
15		ganization subject to the section 4960 tax on payment(s) of more than \$1,0 arachute payment(s) during the year?	000,0	00 in remuneration or	15		No	
16	Is 't'hesp'h	g-amelizastoru cationes lux cartifines Forrstolit 407 200n, Suddhjeachtul teo Nthe section 4968 excise tax	on n	et investment income?	16		Νο	

independent

year by the following:

Section C. Disclosure

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Νo

Νo

Nο

Νo

Nο

No

Nο

Page 6 Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

do

<u> n</u>	_	Gai	arnina.	D	ody and	4	Manage	m	_
	Cne	CK IT	Schedule	O	contains	a	response	or	n

b Enter the number of voting members included in line 1a, above, who are

Did the organization have members or stockholders?

b Each committee with authority to act on behalf of the governing body?

10a Did the organization have local chapters, branches, or affiliates? .

Section A. Governing Body and Management				
			Yes	No
1a Enter the number of voting members of the governing body at the end of the tax	1a	32		
Yearner are material differences in voting rights among members of the governing				
body, or if the governing body delegated broad authority to an executive committee				

or similar committee, explain in Schedule O.

Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any

Did the organization delegate control over management duties customarily performed by or under the direct

supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was

Blathe organization become aware during the year of a significant diversion of the organization's assets? .

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or

b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders,

Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters,

b Describe in Schedule O the process, if any, used by the organization to review this Form 990.

12a Did the organization have a written conflict of interest policy? If "No," go to line 13.

Did the organization have a written whistleblower policy?

a The organization's CEO, Executive Director, or top management official . .

List the states with which a copy of this Form 990 is required to be filed.

Other officers or key employees of the organization . .

Did the organization have a written document retention and destruction policy? .

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).

affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing

Were officers, directors, or trustees, and key employees required to disclose annually interests that could give

c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe

independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

State the name, address, and telephone number of the person who possesses the organization's books and records:

Own website Another's website Vpon request Other (explain in Schedule O)

▶ Allison Morris 8050 North High Street Columbus, O H 432356481 (614) 540-4000

interest policy, and financial statements available to the public during the tax year.

Did the process for determining compensation of the following persons include a review and approval by

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Did the organization contemporaneously document the meetings held or written actions undertaken during the

organization's mailing address? If "Yes," provide the names and addresses in Schedule O $\,$.

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8a

8b

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11a

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12b

12c 13

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16a

16b

Yes

Νo

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1b

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

A	See instructions for the order in which to list the persons above. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.										
(2) IJOHN HALKUAS 7.0		Average hours per week (list any hours for related organizations below dotted	more f perso and	than is a dir	(do one both ecto	box an r/tr	c, unle office ustee	ess er e)	Reportable compensation from the organization (W-	Reportable compensation from related organizations (W-2/1099-	Estimated amount of other compensation from the organization and related
NESTORETINE 1.1		7.0		99			ated				
(2) LEE SCHREINER 7.0	(1) JOHN HALKIAS				х				0	0	0
NESTORNING NES	PRESIDENT										
1.1	(2) LEE SCHREINER				Х				0	0	0
X	PRESIDENT-ELECT										
AMY EYMAN S.0	(3) RANDALL SMITH				Х				0	0	0
EXECUTIVE COMMITTEE	IMMEDIATE PAST PRESIDENT										
EXECUTIVE COMMITTEE (5) 808 VASQUEZ (5) 808 VASQUEZ (6) CAROLYN JONES (7) CHRIS VARWIG (7) CHRIS VARWIG (8) CHRISTOPHER WIDMAN (8) CHRISTOPHER WIDMAN (9) DAVID YOCKEY (10) DOUG STUART (11) FRED HUNT (12) JAIMIE BEAMER (12) JAIMIE BEAMER (13) KAREN DENDORFER (14) KEVIN WEAVER (15) KIM HARLESS (16) LARRY A GOOD (17) CAROLYN JONES (17) LINDA JORDAN (18) CAROLYN JONES (19) AVAILABLESS (10) COMMITTEE (11) CAROLYN JONES (12) CAROLYN JONES (13) KAREN DENDORFER (14) KEVIN WEAVER (15) KIM HARLESS (16) LARRY A GOOD (17) LINDA JORDAN (17) LINDA JORDAN (18) CAROLYN JONES (18) CAROLYN JONES (19) CAROLYN JONES (10) COMMITTEE (11) CAROLYN JONES (12) CAROLYN JONES (13) KAREN DENDORFER (14) KEVIN WEAVER (15) KIM HARLESS (16) LARRY A GOOD (17) LINDA JORDAN (17) LINDA JORDAN (18) CAROLYN JONES (17) LINDA JORDAN (18) CAROLYN JONES (18) CAROLYN JONES (19) CAROLYN JONES (19) CAROLYN JONES (10) CAROLYN JONES (11) CAROLYN JONES (11) CAROLYN JONES (12) CAROLYN JONES (13) CAROLYN JONES (14) CAROLYN JONES (15) CAROLYN JONES (16) LARRY A GOOD (17) LINDA JORDAN (17) LINDA JORDAN (18) CAROLYN JONES (18) CAROLYN JONES (19) CAROLYN JONES (19) CAROLYN JONES (10) CAROLYN JONES (11) CAROLYN JONES (11) CAROLYN JONES (12) CAROLYN JONES (15) CAROLYN JONES (16) LARRY A GOOD (17) LINDA JORDAN (17) LINDA JORDAN (17) LINDA JORDAN (18) CAROLYN JONES (18) CAROLYN JONES (19) CAROLYN JONES (19) CAROLYN JONES (19) CAROLYN JONES (10) CAROLYN JONES (11) CAROLYN JONES (12) CAROLYN JONES (11) CAROLYN JONES (12) CAROLYN JONES (15) CAROLYN JONES (16) CAROLYN JONES (17) LINDA JORDAN (17) LINDA JORDAN (17) LINDA JORDAN (18) CAROLYN JONES (18) CAROLYN JONES (19) CAR	(4) AMY EYMAN								0	0	0
X	EXECUTIVE COMMITTEE										
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X 0 0 0 EXECUTIVE COMMITTEE X 0 0 0 0 0 0 0 0 0	TRUSTEE		^						O .	O .	0
EXECUTIVE COMMITTEE	(16) LARRY A GOOD								0	0	0
X	EXECUTIVE COMMITTEE		^						0	0	U
	(17) LINDA JORDAN		V						0	0	0
	TRUSTEE		^						O .	O .	0

Form 990 (2019) Page **8** Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) Name and title Position (do not check Reportable Reportable Estimated Average amount of other more than one box, unless hours per compensation compensation person is both an officer week (list from the from related compensation organization (Worganizations and a director/trustee) any hours for from the (W-2/1099-2/1099-MISC) related organization and Former Individual trustee or director Institutional MISC) organizations ighest compensated mployee related Cer below dotted organizations employee line) Trustee (18) LISA MANSFIELD 2.0 ...× 0 TRUSTEE (19) LISA THOMAS 2.0 0 0 (20) MARGUERITE BENNETT 2.0 ...X TRUSTEE (21) PENNY KILL 5.0 0 ...× EXECUTIVE COMMITTEE (22) RENDA CLINE 2.0 0 X 0 TRUSTEE (23) ROBERT HEARD SR 2.0 0 TRUSTEE (24) ROBERT RAGLAND 2.0 ...× 0 TRUSTEE (25) SCOTT HUDDLE 5.0 0 ...× EXECUTIVE COMMITTEE (26) SHAWNA GIBBS 2.0 0 TRUSTEE (27) STU HARRIS 2.0 0 TRUSTEE (28) SUSIE LAWSON 5.0 0 **EXECUTIVE COMMITTEE** (29) TERRY GIBSON 2.0 0 TRUSTEE (30) TERRY GRODEN 2.0 0 0 TRUSTEE (31) TERRY HALLEY 2.0 0 TRUSTEE (32) THOMAS C PATTERSON 2.0 ...× TRUSTEE (33) ALLISON MORRIS 40.0 155,172 Χ 41,897 CHIEF FINANCIAL OFFICER (34) RICHARD C LEWIS 40.0 Х 244,268 87,476 CHIEF EXECUTIVE OFFICER (35) CHERYL RYAN 40.0 126,714 0 24,228 DIRECTOR OF BOARD AND MANAGEMENT (36) JEFFERY CHAMBERS 40.0 Χ 136,724 0 39,849 DIRECTOR OF COMMUNICATION SERVICES (37) JENNIFER HOGUE 40.0 Χ 110,178 38,821 DIRECTOR OF LEGISLATIVE SERVICES (38) KATHRYNE MCFARLAND 40.0 161,188 Χ 50,960 DEPUTY CHIEF EXECUTIVE (39) SARA CLARK 129,319 43,007 Χ CHIEF LEGAL COUNSEL 1b

	326,238
Yes	No
	140
	140
	No

1111 19TH STREET NW

WASHINGTON, DC 20036

9TH FLOOR

\$100,000 of compensation from the organization > 2

1b	Sub-Total		•		
c ·	Fotal from continuation sheets to Part VII, Section A				
	,	63,563 0			326,23
2	Total number of individuals (including but not limited to those listed above) who received r \$100,000 of reportable compensation from the organization > 7	more than			
				Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		3		Νο
4	For any individual listed on line 1a, is the sum of reportable compensation and other comporganization and related organizations greater than \$150,000? If "Yes," complete Schedule individual	J for such	4	Yes	
		🗀	•	163	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organ	ization or individual for			
	services rendered to the organization? If "Yes," complete Schedule J for such person		5		Νo
S	ection B. Independent Contractors				
1	Complete this table for your five highest compensated independent contractors that recei compensation from the organization. Report compensation for the calendar year ending wit			x year.	
	(A) Name and business address	(B) Description of services		(C Compen	
Emer		ırn-key paperless governance lutions			718,848
Suite	N Courthouse Road	illutions			
DILIC		APERLESS GOVERNANCE AND DLICY SOLUTIONS			175,331

2 Total number of independent contractors (including but not limited to those listed above) who received more than

Form 9	990 (2019)								Page 9
Part									_
	Check if Scl	hedul	e O contains	a res	ponse or note to	any line in this Pa	rt VIII		<u> Г</u>
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
	1a Federated can	npaig	ns	1a			revende		312 314
at st	b Membership d			1b	3,708,890				
rar	c Fundraising e			1c					
قِ ق	d Related organ			1d					
£, 5	e Government gran			1e					
:5 <u>₽</u>		•	,	16					
Contributions, Gifts, Grants and Other Similar Amounts	f All other contribu	tions, g	jifts, grants,	 					
	and similar amou above			1f					
	g Noncash contributions 1a - 1f:\$	tions in	icluded in						
	h Total. Add line	s 1a-	.1f	1g		2 722 222			
	II Total: Add Illie	.5 I a	11		 p:	3,708,890			
					Business Code	2,103,634	1,478,917	7,996	616,721
•	2a TRAINING/CONFER	ENCES	•		900099	2,103,031	1,170,517	7,330	010,721
'n	b CONSULTING SERV	ICES			000000	1,520,382	1,520,382		
e ve	G				900099				
9	c PUBLICATIONS				541800	230,284	155,254	75,030	
Program Service Revenue	d MEMBER SERVICES	<u> </u>				49,493	13,050	2,468	33,975
am S					900099				
Progr	e								
	f All other progra	ım sei	rvice revenu	ıe.		0	0	0	0
	9 Total. Add line				3,903,793				
	3 Investment incom					1			
	other	ne (ii	iciuality atv	idenas	, interest, and	225,77	4		225,774
	49imilareafromnits)	estme	nt of tax-ex	kempt	bond proceeds 🕽	*			
	5 Royalties)	534,29	534,294	1	
			(i) Re	al	(ii) Personal				
	62 Cuasa manta]		254 446					
	6a Gross rents b Less: rental	6a		354,446					
	expenses c Rental	6b		169,670		_			
	income or	6с		184,776		0			
	d (Nets)ental inco	me o	r (loss).	•		184,77	6		184,776
		Į	(i) Secur	ities	(ii) Other				
	7a Gross amount from sales of assets other	7a	1,	848,483					
	than inventory b Less: cost or other basis and	7b	1,	656,253		_			
	sales expenses		,	-					
	c Gain or (loss)	7 c		192,230	l	0			102.220
	d Net gain or (lo	-			•	192,23	0		192,230
	8a Gross income from (not including \$	fundra	ising events of						
0	contributions repor	ted on							
ne e	See Part IV, line 1	.8		8a					
eve	b Less: direct ex	pense	es	8b					
Other Revenue	c Net income or (loss)	from fundra	ising e	events				
Jer					•				
Ott									
	9a Gross income fr activities.	om g	aming	0-					
	See Part IV, line b Less: direct ex	19		9a					
	c Net income or (9b	vities -				
	• Net intollie of (1033)	om gamili	y activ	ittes				

10a Gross sales of inventory, less						
returns and allowances	10a	68,755				
b Less: cost of goods sold	10b	37,799				
c Net income or (loss) from sales of	inve	ntory	30,956	30,956		
		>				
Miscellaneous Revenue		Business Code				
11a Endorsed Programs		541900	174,521		174,521	
b INSURANCE AGENCY		524113	17,696		17,696	
c Admin Revenue		900099	56,301	56,301		
d All other revenue			0	0	0	0
e Total. Add lines 11a-11d		•	248,518			
12 Total revenue. See instructions .		• • • •	9,029,231	3,789,154	277,711	1,253,476

1,253,476 Form **990** (2019)

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations mus	t complete all colun	nns. All other organ	izations must comple	ete column (A).
Check if Schedule O contains a response or note to	·	IX		🗀
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	3,000	3,000		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members	20,584	20,584		
5 Compensation of current officers, directors, trustees, and key employees	518,015	306,428	211,587	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	3,115,301	2,413,791	701,510	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	511,375	403,856	107,519	
9 Other employee benefits	497,536	382,878	114,658	
10 Payroll taxes	252,316	193,528	58,788	
11 Fees for services (non-employees):				
a Management				
b Legal	32,566	27,160	5,406	
c Accounting	29,131	1,500	27,631	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	35,707		35,707	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	0	0	0	0
12 Advertising and promotion	14,962	14,962		
13 Office expenses	213,982	149,118	64,864	
14 Information technology	43,571	32,646	10,925	
15 Royalties				
16 Occupancy	329,514	246,893	82,621	
17 Travel	169,281	89,188	80,093	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 Conferences, conventions, and meetings	890,442	862,922	27,520	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	235,377	136,432	98,945	
23 Insurance	18,941	2,481	16,460	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a CONSULTING SERVICES	829,051	829,051		
b OTHER MEMBER SERVICES	176,454	176,454		
c PUBLICATIONS & MERCHANDISE	106,642	106,642		
d ADMINISTRATIVE	187,305		187,305	
e All other expenses	29,557	0	29,557	0
Total functional expenses. Add lines 1 through 24e	8,260,610	6,399,514	1,861,096	0
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720).				

Forr	n 990	0 (2019)					Page 11
Р	art X	Balance Sheet					
		Check if Schedule O contains a response or	note to	any line in this Part IX .			🗆
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			128,145	1	76,601
	2	Savings and temporary cash investments		Г	3,724,676	2	3,913,417
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net		309,789	4	417,017	
	5	Loans and other payables to any current or fo key employee, creator or founder, substantial	l contri	butor, or 35%	0	5	0
	6	controlled entity or family member of any of t Loans and other receivables from other disquunder section $4958(f)(1)$, and persons desc	alified	persons (as defined	0	6	0
S	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			11,688	8	14,284
SS	9	Prepaid expenses and deferred charges .			383,793	9	567,048
-	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	7,108,895			
	ь	Less: accumulated depreciation	10b	3,244,423	4,001,662	10c	3,864,472
	11	Investments—publicly traded securities .			5,998,614	11	7,219,226
	12	Investments—other securities. See Part IV, li	ine 11		0	12	_
	13	Investments—program-related. See Part IV, I	ine 11		0	13	_
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		100	15	100,100	
	16	Total assets: Add lines 1 through 15 (must e	ne 34)	14,558,467	16	16,172,165	
	17	Accounts payable and accrued expenses .			412,306	17	379,544
	18	Grants payable			1,000	18	0
	19	Deferred revenue			1,279,469	19	1,266,681
	20	Tax-exempt bond liabilities				20	
S	21	Escrow or custodial account liability. Comple	te Part	IV of Schedule D		21	
Liabilities	22	Loans and other payables to any current or fo key employee, creator or founder, substantial controlled entity or family member of any of t	butor, or 35%	0	22	0	
Ï	23	Secured mortgages and notes payable to unro	·			23	
	24	Unsecured notes and loans payable to unrela				24	
	25	Other liabilities (including federal income tax parties, and other liabilities not included on li	oles to related third	0	25	0	
	26	Complete Part X of Schedule D Total liabilities. Add lines 17 through 25.			1,692,775	26	1.646.225
S	20			▶ □	1,002,110	20	1,040,220
ce		Organizations that follow FASB ASC 958, che lines 27, 28, 32, and 33.	ск пег	e F and complete			
Fund Balances	27	Net assets without donor restrictions			12,865,692	27	14,525,940
P	28	Net assets with donor restrictions				28	
Ę		Organizations that do not follow FASB ASC 9	58, che	eck here 🕨 🗌 and			
Assets or F	29	complete lines 29 through 33. Capital stock or trust principal, or current fun				29	
ets	30	Paid-in or capital surplus, or land, building or	equipm	nent fund		30	
Ass	31	Retained earnings, endowment, accumulated i	income	, or other funds		31	
Net /	32	Total net assets or fund balances			12,865,692	32	14,525,940
Ž	33	Total liabilities and het assets/fund balances			14,558,467	33	16,172,165

If the organization changed either its oversight process or selection process during the tax year, explain in

Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? За Νo

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

3b Form 990 (2019)

Form 990 (2019) **Additional Data** Return to Form **Software ID:** 19010655 **Software Version:** 2019v5.0 Form 990, Special Condition Description: **Special Condition Description**

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019

Open to Public Inspection

	in School Boards Association		Emt	bloyer identification number				
				4414897				
Pā	organizations Maintaining Donor		unds	or Accounts.				
	Complete if the organization answered	(a) Donor advised funds		(b) Funds and other accounts				
1	Total number at end of year	(a) Donor advised funds		(b) I unus and other accounts				
2	Aggregate value of contributions to (during year)							
3	Aggregate value of grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor ad the organization's property, subject to the organiza	-						
6	Did the organization inform all grantees, donors, and charitable purposes and not for the benefit of the do impermissible private benefit?	nor or donor advisor, or for any other purpo	ose cor	nferring				
Pa	rt II Conservation Easements. Complete if the organization answered			<u> </u>				
1	Purpose(s) of conservation easements held by the o							
_	Preservation of land for public use (e.g., recreat		histor	rically important land area				
	Protection of natural habitat	_		ed historic structure				
	Preservation of open space							
2	Complete lines 2a through 2d if the organization he easement on the last day of the tax year.	ld a qualified conservation contribution in t	he fori	m of a conservation Held at the End of the Year				
а	Total number of conservation easements		2a	Held at the End of the Tear				
b	Total acreage restricted by conservation easements	5	2b					
_								
С	Number of conservation easements on a certified his	storic structure included in (a)	2c					
d	Number of conservation easements included in (c) a historic structure listed in the National Register		2d					
3	Number of conservation easements modified, transftax year	erred, released, extinguished, or terminate	d by th	ne organization during the				
4	Number of states where property subject to conserv	vation easement is located •						
5	Does the organization have a written policy regarding violations, and enforcement of the conservation easi		dling of	f Yes No				
6	Staff and volunteer hours devoted to monitoring, in year	specting, handling of violations, and enforc	ing co	nservation easements during the				
7	Amount of expenses incurred in monitoring, inspect \$	ing, handling of violations, and enforcing c	onserv	ration easements during the year				
8	Does each conservation easement reported on line (B)(i) and section 170(h)(4)(B)(ii)?			70(h)(4) Yes No				
9	In Part XIII, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	f the footnote to the organization's financia						
Pai	rt III Organizations Maintaining Collecti Complete if the organization answered	ons of Art, Historical Treasures,	or Ot	her Similar Assets.				
1a	If the organization elected, as permitted under SFA works of art, historical treasures, or other similar as service, provide, in Part XIII, the text of the footnot	S 116 (ASC 958), not to report in its reversets held for public exhibition, education,	or rese	earch in furtherance of public				
b	771							
	(i) Revenue included on Form 990, Part VIII, line 1			. > \$				
	ii) Assets included in Form 990, Part X							
2	If the organization received or held works of art, his following amounts required to be reported under SI	storical treasures, or other similar assets fo	r finan					
а	Revenue included on Form 990, Part VIII, line 1 .	, ,		▶\$				
b				· ———				
-			-	т				

Page **2**

3	Using the organization's acquisition, access collection items (check all that apply):	ion, and oth	er records, ch	eck any of	the follo	owing tha	t are a signific	ant use of its	
а	Public exhibition		d	Loan	or exch	ange pro	grams		
b	Scholarly research		е	Othe	r				
c	Preservation for future generations								
4	Provide a description of the organization's	ollections a	nd explain hov	v thev furth	er the o	rganizati	on's exempt p	urnose in	
	Part XIII.			,					
5	During the year, did the organization solicit assets to be sold to raise funds rather than							Yes N	lo
Pa	rt IV Escrow and Custodial Arran Complete if the organization an Part X, line 21.			990, Part	IV, line	9, or re	eported an a	mount on Fo	rm 990,
1a	Is the organization an agent, trustee, custo included on Form 990, Part X?							Yes N	ю
b	If "Yes," explain the arrangement in Part X	III and comp	olete the follow	wing table:			Am	nount	
c	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on	Form 990, P	art X, line 21,	for escrow	or cust	odial acc	ount liability?	Yes N	io
	• • •								
b	If "Yes," explain the arrangement in Part X	III. Check h	ere if the expl	anation has	been p	rovided i	n Part XIII .	L	
Pa	Endowment Funds. Complete if the organization an	wered "Ye	es" on Form	990 Part	TV line	10			
	complete if the organization an	(a) Currei		Prior year			k (d) Three year	rs back (e) Four	years back
1 a	Beginning of year balance								
b	Contributions								
c	Net investment earnings, gains, and losses $% \left\{ 1,2,\ldots ,2,3,\ldots \right\}$								
d	Grants or scholarships								
е	Other expenditures for facilities and programs								
f	Administrative expenses								
	End of year balance								
2	Provide the estimated percentage of the cu	rent vear ei	nd halance (lir	ne 1a. colun	nn (a)) l	held as:			
- а	Board designated or quasi-endowment	-	-	.0 19, 00.0	(4)				
b	Permanent endowment >								
c	Temporarily restricted endowment								
Ĭ	The percentages on lines 2a, 2b, and 2c sl	ould equal	100%.						
3а	Are there endowment funds not in the poss organization by:	ession of the	organization	that are he	ld and a	dminister	ed for the	Ye	s No
	(i) unrelated organizations							3a(i)	113
	(ii) related organizations							3a(ii)	
b	If "Yes" on 3a(ii), are the related organizat	ions listed a	s required on	Schedule R	?			3b	
4	Describe in Part XIII the intended uses of t	he organiza	tion's endowm	ent funds.					
	rt VI Land, Buildings, and Equipm								
	Complete if the organization an	swered "Ye			_,_				
	Description of property (a) Cost or oth (investme		(b) Cost or othe	r basis (other)	(c) A	ccumulated	depreciation	(d) Book v	alue
1a	Land	386,627		730,79	2				1,117,419
	Buildings	1,422,116		2,688,04	5		2,056,641		2,053,520
	Leasehold improvements	125,727		730,40	8		402,742		453,393
	Equipment			941,02	6		740,764		200,262

84,154

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

39,878

3,864,472

44,276

Part VII	Investments—Other Securities. Complete if the organization answered "Yes" on Form	000 Part IV	lina	11h See Form	QQN Part	Y line 12
	(a) Description of security or category (including name of security)	(b) Book value	, 11116		od of valuat	ion:
(1) Financi	al derivatives	·		Cost of end-c	1-year mar	ket value
	-held equity interests	·				
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
(I)						
Total. (Colum	nn (b) must equal Form 990, Part X, col. (B) line 12.)	•				
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on Form	990, Part IV	, line	11c. See Form	990, Part	X, line 13.
	(a) Description of investment			(b) Book value		thod of valuation: end-of-year market
(2)						value
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
Total. (Colum	nn (b) must equal Form 990, Part X, col.(B) line 13.)					
Part IX	Other Assets. Complete if the organization answered 'Yes' on Form	990. Part IV.	line	11d. See Form 99	90. Part X.	line 15.
(2)	(a) Description					(b) Book value
(2)						
(3)						
(4)						
(5)						
(7)						
(8)						
(9)						
(10)						
	mn (b) must equal Form 990, Part X, col.(B) line 15.)					
	Other Liabilities. Complete if the organization answered 'Yes' on Form See Form 990, Part X, line 25.	990, Part IV,	line	11e or 11f.		
1. (1) Federal	(a) Description of lia income taxes	bility				(b) Book value
	medine taxes					
(2)						
(3)						
(4)						
(6)						
(7)						
(8)						
	nn (b) must equal Form 990, Part X, col.(B) line 25.)			E.		0
2. Liability	for uncertain tax positions. In Part XIII, provide the text of the n's liability for uncertain tax positions under FIN 48 (ASC 740)		_			its that reports the
XIII 🔽	555c, 101 uncertain tax positions under 110 40 (ASC 740)	Check liefe II	ane t	ext of the foothol	as Deell	p. oriucu iii i ait

Return.

	Complete if the orga	<u>nization answered 'Yes' on Form 990,</u>	Part 1	V, line 12a.		
1	Total revenue, gains, and other	support per audited financial statements			1	
2	Amounts included on line 1 but	t not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) o	n investments	2a			
b	Donated services and use of fa	icilities	2b			
c	Recoveries of prior year grants		2c			
d	Other (Describe in Part XIII.)		2d			
					1 -	Ī
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1 .				3	
4		, Part VIII, line 12, but not on line 1:	1	Ī		
а	Investment expenses not inclu	ded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII.)		4b			
С	Add lines 4a and 4b				4c	
5		4c. (This must equal Form 990, Part I, line			5	
Par		Expenses per Audited Financial Sinization answered 'Yes' on Form 990,			es pe	r Return.
1		audited financial statements		iv, iiile 12a.	1	
2	·	not on Form 990, Part IX, line 25:	•		_	
	Donated services and use of fa	·	2a	I		
a			2b			
b	Prior year adjustments		20 2c			
C	Other losses					
d	Other (Describe in Part XIII.)		2d			d .
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1 .				3	
4	Amounts included on Form 990	, Part IX, line 25, but not on line 1:				
а		ded on Form 990, Part VIII, line 7b	4a			
				i		
b	Other (Describe in Part XIII.)		4b			
_	Add lines 45 and 46				ا ء۔	
C -	Add lines 4a and 4b		- 10 \		4c	
5 Par	t XIII	d 4c. (This must equal Form 990, Part I, lin	e 18.)		5	
	pplemental Information					
			1	I. Dant IV. Bass the and 2	ula . Da	t V line 4. Dont V line
		r Part II, lines 3, 5, and 9; Part III, lines 1 ; t XII, lines 2d and 4b. Also complete this p				
ŕ	Return Reference			,		
Cal		The Association follows the Figure 1.1.4		planation Standards Board (FASE	2) a	ance on possessing C
	dule D, Part X, Line 2 FIN 48 : 740) footnote	The Association follows the Financial Accouncertainty in income taxes, which addres expected to be claimed on a tax return sh has not recorded a reserve for any tax post but for which there is uncertainty about the include the tax-exempt status of the Association of unrelated business taxable income. The for the years ended December 31, 2019 and the status of the years ended December 31, 2019 and the tax-exempt status of the years ended December 31, 2019 and taxable income.	ses the ould be sitions e timir ciation	e determination of wheth e recorded in the financi for which the ultimate d ng of such deductibility. and various positions r iation files tax returns i	ner tax al state eductib Exampl elated n all ap	benefits claimed or ements. The Association bility is highly certain, les of tax positions to the potential sources opropriate jurisdictions.

material uncertain tax positions. The Association files Forms 990 and 990T in the U.S. federal jurisdiction. With few exceptions, the Association is no longer subject to examination by the Internal

Revenue Service for years before 2016.

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per

Compensation Information OMB No. 1545-0047 Schedule J (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. Department of the Treasury Open to Public ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Inspection **Employer identification number** Name of the organization Ohio School Boards Association 31-4414897 **Questions Regarding Compensation** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all 2

Yes

No

directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a? . . . Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Νo Νo Νo Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: The organization? 5a Νo Νo Any related organization? If "Yes," on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a Νo The organization? Any related organization? Νo If "Yes," on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Yes 8 Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe 8 Νo

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must ed	ual th							
(A) Name and Title	(B) Breakdo	own of W-2 and/o compensation	T	(C) Retirement and other	(D) Nontaxable	(E) Total of columns	(F) Compensation in	
			(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990
1RICHARD C LEWIS	(i)	216,332	17,307	10,629	41,968	45,508	331,744	0
CHIEF EXECUTIVE OFFICER	(ii)							
2ALLISON MORRIS	(i)	150,488	4,515	169	29,195	12,702	197,069	0
CHIEF FINANCIAL OFFICER	(ii)							
3 KATHRYNE MCFARLAND	(i)	156,000	4,680	508	30,264	20,696	212,148	0
DEPUTY CHIEF EXECUTIVE	(ii)	 -						
4JEFFERY CHAMBERS	(i)	132,000	3,960	764	25,608	14,241	176,573	0
DIRECTOR OF COMMUNICATION SERVICES	(ii)							
5SARA CLARK	(i)	125,407	3,762	150	24,329	18,678	172,326	0
CHIEF LEGAL COUNSEL	(ii)							
6CHERYL RYAN		0	0	0	0	0	0	0
	(i)	122,001	3,660	1,053	23,668	560	150,942	0
DIRECTOR OF BOARD AND MANAGEMENT SERVICES	(ii)	0	0	0	0	0	0	0
							Schedule J	(Form 990) 2019

Schedule J (Form 990) 2019

Schedule J. Part I. Line 7 Non-fixed All employees are eligible for annual extraordinary contribution awards based on achievement of their individual performance goals and attainment of

payments

organizational goals.



SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2019

OMB No. 1545-0047

pen to Public Inspection

Name of the organization Ohio School Boards Association

Name of the org Ohio School Boards	anization Association	Employer identification number						
		31-4414897						
Return Reference	Explanation							
Form 990, Part III, Line 4d Description of other program services	II, Line RELATED PUBLICATIONS, SUBSCRIPTIONS, PERIODICALS AND RELATED MERCHANDISE. ription of am							
Form 990, Part VI, Line 6 Classes of members or stockholders	educational service center governing boards and the State Board of Education are eligible entities shall become members upon payment of dues. Each member board shall be entited to be entitled to be a state of the	According to OSBA's Constitution, Ohio's city, exempted village, local and joint vocational school district boards of education, educational service center governing boards and the State Board of Education are eligible for membership in OSBA. These entities shall become members upon payment of dues. Each member board shall be entitled to appoint one of its members as a delegate to the annual business meeting or other called meeting of the association with the power to vote.						
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	by a delegate assembly consisting of one board member from each member school district. ders of							
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders								
Form 990, Part VI, Line 11b Review of form 990 by governing body	FORM 990 IS REVIEWED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES PRIOR TO FILING. FORMAL ACTION IS TAKEN TO APPROVE THE FILING.							
Form 990, Part VI, Line 12c Conflict of interest policy	TRUSTEES UPDATE THEIR WRITTEN DISCLOSURE AT LEAST ANNUALLY IN FEBRUARY. MEETING TO COMPLETE A NEW DISCLOSURE FORM IF ANY CHANGES OCCURRED SINIS INCLUDED IN THEIR GOVERNANCE MANUAL. AS PUBLIC OFFICIALS, THEY FULLY UNIDISCLOSURE.	CE FEBRUARY. A COPY OF THE FORM						
Form 990, Part VI, Line 15a Process to establish compensation of top management official	GEOGRAPHIC AREA. THIS WAS DONE FOR ALL POSITIONS IN THE ASSOCIATION. THE MARKET VALUE COMPENSATION STUDY WAS THE BASIS OF A FORMALIZED GRADE SALARY STRUCTURE. ANNUALLY, THE SALARY STRUCTURE IS REVIEWED AND POSSIBLY REVISED BASED ON INCREASES OR DECREASES IN THE COST OF LIVING INDEX. FULL COMPENSATION STUDIES WILL GENERALLY BE CONDUCTED EVERY FIVE YEARS.							
Form 990, Part VI, Line 15b Process to establish compensation of other employees	STUDY WAS THE BASIS OF A FORMALIZED GRADE SALARY STRUCTURE. ANNUALLY, THE SALARY STRUCTURE IS							
Form 990, Part VI, Line 19 Required documents available to the public	In accordance with the provisions of IRC Section 6104, MEMBERS OF THE PUBLIC CAN R ORGANIZATIONAL DOCUMENTS BY CONTACTING OSBA IN PERSON OR IN WRITING. THOF THE 990 OR 990-T. THE 990 IS ALSO AVAILABLE ON WWW.GUIDESTAR.ORG.							

SCHEDULE R (Form 990)

Name of the organization

Ohio School Boards Association

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019
Open to Public

Inspection

Department of the Treasury Internal Revenue Service

Employer identification number

31-4414897 Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity (1) OSBA INSURANCE AGENCY LLC INSURANCE AGENT FOR OH 17,696 OHIO SCHOOL BOARDS ASSOCIATION 8050 NORTH HIGH STREET SUITE 100 SCHOOL DISTRICT AND COLUMBUS, OH 43235 BOARD MEMBER 26-3448020 **PROGRAMS** Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section or foreign country) (if section 501(c)(3)) 512(b) entity (13)controlled entity? Yes No (1)OHIO SCHOOL BOARDS ASSOCIATION LEGAL ASSISTANCE FUND PROVIDE SUPPORT & ОН 501(c)(4) OHIO SCHOOL BOARDS No 8050 NORTH HIGH STREET SUITE 100 ASSISTANCE TO SCHOOL ASSOCIATION DISTRICTS WITH LEGAL COLUMBUS, OH 43235 ISSUES OF STATEWIDE 31-0934576 SIGNIFICANCE (2)OHIO SCHOOL BOARDS ASSOCIATION GROUP HEALTH PLAN TRUST PROVIDE PAYMENT FOR OHIO SCHOOL BOARDS ОН 501(c)(9) No 8050 NORTH HIGH STREET SUITE 100 POST-RETIREMENT HEALTH ASSOCIATION CARE BENEFITS COLUMBUS, OH 43235 27-1428733 (3) OHIO SCHOOL BOARDS ASSOCIATION INSURANCE TRUST INSURANCE TRUST FUND ОН 501(c)(9) OHIO SCHOOL BOARDS No 8050 NORTH HIGH STREET SUITE 100 FOR SCHOOL DISTRICT ASSOCIATION PROGRAMS (INACTIVE IN COLUMBUS, OH 43235 31-6190360 (4)OHIO SCHOOL BOARDS ASSOCIATION SCHOLARSHIP FOUNDATION OHIO SCHOOL BOARDS PROVIDE FIN SUPP FOR ELIG ОН 10 501(c)(3) Yes 8050 NORTH HIGH STREET SUITE 100 OH PUB SCH STUDENTS, ASSOCIATION EDUCATORS, NONPROFIT COLUMBUS, OH 43235 EDUC INST OR GOVT ENT 81-4076301

Schedule R (Form 990) 2019	Pa
Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part	IV, line 34,
because it had one or more related organizations treated as a partnership during the tax year.	

because it flad offe of filore related		· · ·		· · · · · · · · · · · · · · · · · · ·	(6)	(-)	-	- 1	(2)			(1-)
(a) Name, address, and EIN of related organization	(t Prin acti	nary Legal	(d) Direct controlling entity	Predominant income(related, unrelated, excluded from tax under sections 512-514)	Share of total income	(g) Share of end-of-year assets	Disprop		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	part		(k) Percentage ownership
							Yes	No		Yes	No	
Part IV Identification of Related Organ 34 because it had one or more related.						ation answ	vered	"Yes"	on Form 9	90, 1	art]	IV, line
(a)	(b)	(c)		(d)	(e)	(f)		(g)	. ((h)		(i)

Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	entity	(C corp, S corp, or trust)	income	year assets	ownership	(13) cc	n 512(b) ontrolled ity?	
		country)						Yes	No	
(1)SCHOOL POOL INC 8050 NORTH HIGH STREET SUITE 100 COLUMBUS, OH 43235 31-1724491	Software as a Service	ОН	OHIO SCHOOL BOARDS ASSOCIATION	C Corporation	5,290	200,354	100 %	Yes		
Schedule R (Form 990) 2019										

chedule K (Form 990) 2019					Pag	e 3
Part V Transactions With Related Organizations. Complete if the organization ans	swered "Yes" on Form 9	90, Part IV, line	34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
f 1 During the tax year, did the orgranization engage in any of the following transactions with one or mo	ore related organizations li	sted in Parts II-IV	?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity · · ·				1a		No
$f b$ Gift, grant, or capital contribution to related organization(s) \dots \dots \dots \dots \dots \dots				1b	Yes	
${f c}$ Gift, grant, or capital contribution from related organization(s)				1c		No
f d Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1 g		No
f h Purchase of assets from related organization(s)				1h		No
\boldsymbol{i} Exchange of assets with related organization(s)				1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
$\hat{\mathbf{m}}$ Performance of services or membership or fundraising solicitations by related organization(s) .				1m		No
$oldsymbol{n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
$oldsymbol{o}$ Sharing of paid employees with related organization(s) \dots \dots \dots \dots \dots \dots \dots				10	Yes	
p Reimbursement paid to related organization(s) for expenses · · · · · · · · · · · · · · · · · ·				1p		No
q Reimbursement paid by related organization(s) for expenses				1q	Yes	
${f r}$ Other transfer of cash or property to related organization(s)				1r	Yes	
${f s}$ Other transfer of cash or property from related organization(s)				1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must comp	lete this line, including co	vered relationships	and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount ir	nvolved	
L)School Pool Inc	В	100,000	The Board of Directors of School Pothe issuance of 100 shares of comper share. Ohio School Boards Assowner of the subsidiary, purchased total capital contribution of \$100,0	mon s ociatio d all 10	tock for n, as th	r \$1,000 ne full
2)School Pool Inc	0	108,781	Ohio School Boards Association sta worked during the year on School The percentage of hours worked o	Pool I	nc. ope	rations.

${f s}$ Other transfer of cash or property from related organization(s)			1s No						
2 If the answer to any of the above is "Yes," see the instructions for information o	n who must complete this line, including c	overed relationship	s and transaction thresholds.						
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved						
(1)School Pool Inc	В	100,000	The Board of Directors of School Pool Inc. authorized the issuance of 100 shares of common stock for \$1,00 per share. Ohio School Boards Association, as the full owner of the subsidiary, purchased all 100 shares for a total capital contribution of \$100,000.						
(2)School Pool Inc	0	108,781	Ohio School Boards Association staff tracked hours worked during the year on School Pool Inc. operations. The percentage of hours worked on School Pool Inc. business was applied to each staff member's salary, benefits and payroll taxes.						
	·		Schedule R (Form 990) 2019						

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from	o	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) (j) Code V-UBI General managin box 20 partner K-1		r	(k) Percentage ownership
		200.707)	tax under sections 512- 514)		No			Yes	No	(Form 1065)	Yes	No	

